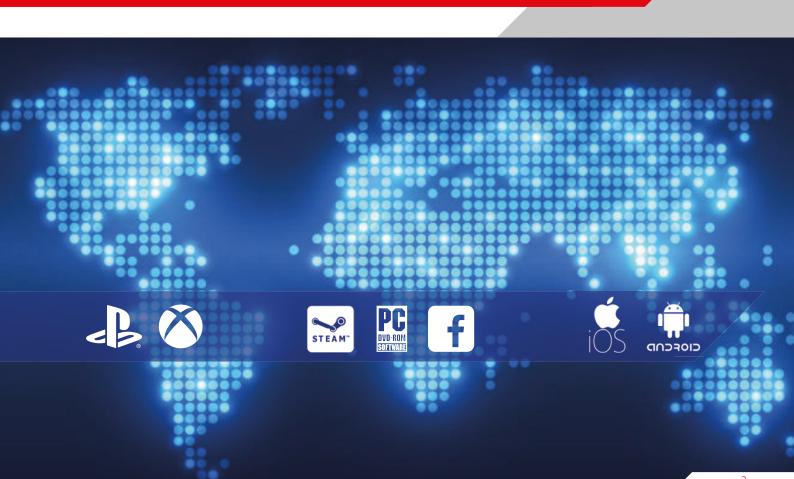
# Digital Bros digital entertainment

FINANCIAL PRESENTATION
JUNE 2018

# WE DEVELOP, PUBLISH AND MARKET MULTICHANNEL VIDEOGAMES



#### DIGITAL BROS - A SNAPSHOT

- GLOBAL COMPANY, OPERATING ACROSS THE VIDEOGAMES ENTERTAINMENT MARKET
- DEVELOPMENT. PUBLISHING AND MARETING MULTICHANNEL VIDEOGAMES
- COMBINING PREMIUM GAMES AND FREE TO PLAY GAMES TO MAXIMISE THE BRAND PROFITABILITY
- ACQUISITION OF UNDERPERFORMING INTELLECTUAL PROPERTIES (I.E. ASSETTO CORSA)
  TO BE EXPLOITED AND MANAGE RISK ACROSS MULTIPLE PLATFORMS
- FLEXIBLE APPROACH ON CONTENT ACQUISITION: I.E. CROWDFUNDING, TEN YEARS CO-PUBLISHING, LICENSING OF FREE TO PLAY IN CHINA
- SIGNIFICANT LAUNCH OF NEW MATERIAL PRODUCTS OVER THE TWO NEXT FISCAL YEARS (OVERKILL'S THE WALKING DEAD, BLOODSTAINED, CONTROL AND HAWKEN IN FREE TO PLAY)
- EXPECTED REVENUES IN FY2019 BETWEEN EURO 145 AND 190 MILLION
- HISTORY OF STRONG FREE CASHFLOW GENERATION THROUGHT THE CYCLE

#### IN THE LAST 5 YEARS THE STRATEGIC CHALLENGES WE FACED:

TO REDUCE THE RELIANCE ON THE ITALIAN MARKET WE NEEDED TO GROW THE BUSINESS INTERNATIONALLY

TO EXPAND THE BUSINESS INTO BECOMING A GLOBALLY INTEGRATED PUBLISHING AND DEVELOPMENT COMPANY

TO INCREASE SIGNIFICANTLY THE PORTION OF DIGITAL REVENUES

#### IN THE NEXT 5 YEARS WE NEED:

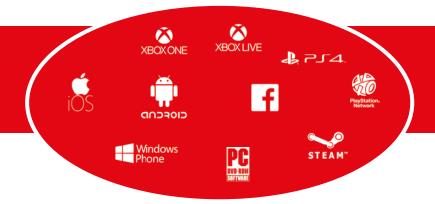
TO PENETRATE FAR EAST MARKET WITH APPROPRIATE CONTENT

TO INCREASE OUR OWN INTELLECTUAL PROPERTIES

TO IMPROVE THE QUALITY AND VISIBILITY OF EARNINGS BY MONETISING THE LONG TAIL VIDEOGAMES

#### **EVOLUTION OF THE VIDEOGAME MARKET**

#### FROM TRADITIONAL RETAIL DISTRIBUTION TO DIGITAL, MOBILE & MULTICHANNEL



#### GAAS (GAME AS A SERVICE)

Game as a service is a community game that retains gamers through the continuous delivery of additional contents.



#### **MULTICHANNEL**

Gamers now access content across the web through all available digital channels including consoles, smartphones and tablets



#### **MOBILE & SOCIAL**

With the explosion in mobile devices everyone is now a gamer, the size of the market opportunity in Social and Mobile gaming has increased exponentially

NEW RELEASES & INVESTMENTS

#### PLANNED INVESTMENTS













**IPs OWNED** 















LARGE

**PUBLISHING** 

#### SIGNIFICANT RELEASES FOR PREMIUM AND FREE TO PLAY

PREMIUM DIGITAL & RETAIL

OVERKILL'S THE WALKING DEAD



#### CONTROL



**MEMORIES OF MARS** 



**BLOODSTAINED** 





2018

**GEMS OF WAR** 



CHINESE FREE TO PLAY GAMES 2019

2020

**HAWKEN** 



#### **JUNE 2018**

#### OWNED IP

















#### LONG TERM AGREEMENTS





#### THIRD PARTY IP

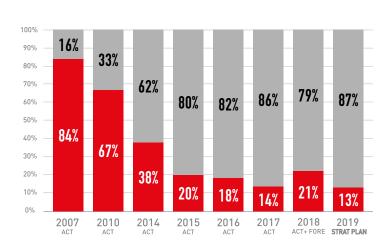






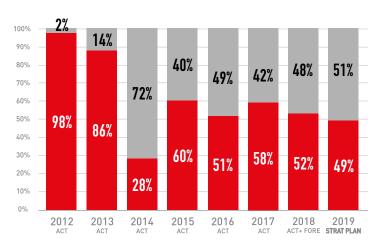
#### **GLOBALIZATION & DIGITALIZATION**

### REVENUES TREND ITALY VS INTERNATIONAL



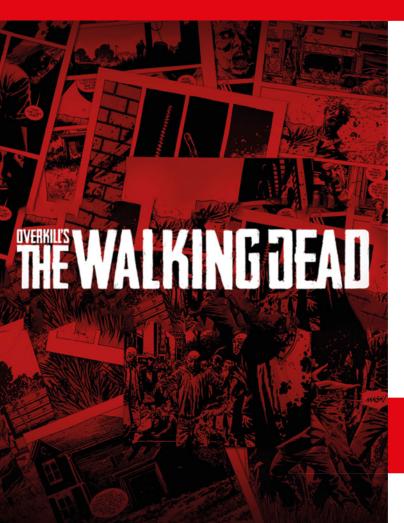
## ITALY INTERNATIONAL

### REVENUES TREND RETAIL VS DIGITAL/MOBILE





#### OVERKILL'S THE WALKING DEAD



SMASH HIT COMIC SERIES AND TV SHOW (14.4M AVERAGE US VIEWERSHIP SEASON 5)

ALL-NEW WALKING DEAD STORYLINES WRITTEN BY ORIGINAL AUTHOR ROBERT KIRKMAN

NARRATIVE-DRIVEN CO-OPERATIVE 1ST PERSON SHOOTER

DEVELOPED BY STARBREEZE OVERKILL (PAYDAY2) IN AN ALL-NEW CUSTOM BUILT GAME ENGINE

EXCLUSIVE WORLDWIDE PUBLISHING RIGHTS TO FULLY LICENSED CONSOLE GAME WITH OVERALL INVESTMENT OF USD 20 MILLION

RELEASE DATE 2018 NOVEMBER 6TH IN NORTH AMERICA AND NOVEMBER 8TH IN EUROPE

#### REMEDY



CINEMATIC THIRD PERSON ACTION GAME BUILT ON REMEDY'S PROPRIETARY NORTHLIGHT® TECHNOLOGY

DEVELOPED BY REMEDY ENTERTAINMENT, RENOWNED DEVELOPER OF AAA VIDEO GAMES (MAX PAYNE, ALAN WAKE AND QUANTUM BREAK)

**EXCLUSIVE WORLDWIDE PUBLISHING RIGHTS** 

EXPECTED RELEASE DATE IN FY19 FOR PLAYSTATION4, XBOX ONE AND PC, ACROSS BOTH DIGITAL AND RETAIL VERSIONS

THE TOTAL INVESTMENT IN THE GAME IS EURO 8.95 MILLION

#### **BLOODSTAINED**



THE LATEST CREATION OF KOJI IGARASHI, THE FORMER SERIES PRODUCER OF CASTELVANIA FRANCHISE

THE SPIRITUAL SUCCESSOR OF THE BELOVED CASTLEVANIA SERIES WHICH HAS BEEN A TOP SELLER GAME IN THE LAST TWO DECADES

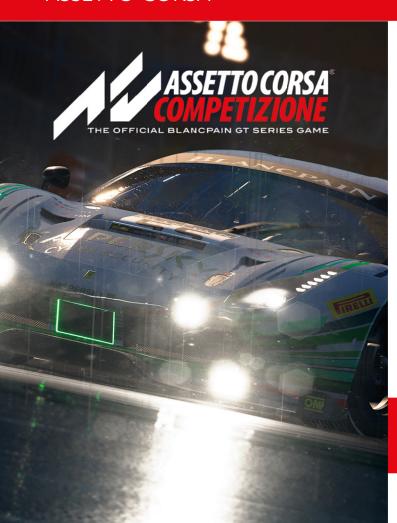
THE SECOND LARGEST VIDEOGAME
CROWDFUNDING KICKSTARTER CAMPAIGN IN 2015
WHICH HAS RAISED 5.5 USD MILLIONS TO DATE
FROM 65K BACKERS

THE RELEASE WAS POSTPONED TO THE SECOND HALF OF 2019 TO PRESERVE THE GAME OUALITY

THE GAME WILL BE AVAILABLE FOR PS4, XBOX ONE, PSVITA, WII U, PC WINDOWS, LINUX AND OSX

THE GROUP EXPECTS TO GENERATE LIFETIME REVENUES FROM THE VIDEOGAMES OF AT LEAST EURO 30 MILLION

#### **ASSETTO CORSA**



NEW EPISODE ASSETTO CORSA COMPETIZIONE: OFFICIAL GAME OF THE BLANCPAIN GT SERIES

3 YEARS PARTNERSHIP WITH BLANCPAIN COMPETITION

FULLY LICENSED GT CARS FROM TOP MANUFACTURER: FERRARI, LAMBORGHINI, MCLAREN

EARLY ACCESS ON STEAM THIS SUMMER, UNIQUE SELLING POINTS:

- EXTRAORDINARY LEVEL OF SIMULATION QUALITY
- ACCURATE CIRCUITS WITH LASER SCAN TECHNOLOGY
- OUTSTANDING LEVEL OF DETAILS WITH THE NEW UNREAL ENGINE 4

ASSETTO CORSA IS THE #1 RACING SIMULATOR – 2.8 MILLION COPIES AND EURO 26 MILLION OF REVENUES

#### **HAWKEN**



THE MECH GENRE IS AN UNDER-SERVED GENRE THAT PRESENTS A VIABLE MARKET OPPORTUNITY WITH SIGNIFICANT UNTAPPED POTENTIAL

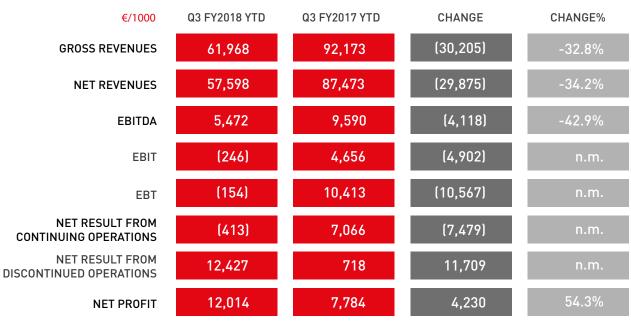
TAKING THE SUCCESSFUL 'MECH' GENRE & LAYERING IT WITH STRONG F2P SYSTEMS & IMMERSIVE PVE ELEMENTS THAT WILL APPEAL TO THE MECH PLAYER BASE: COLLECT, BUILD AND CUSTOMIZE YOUR MECH

THE NEW HAWKEN VERSION IS MORE THAN A SEOUEL:

- NEW GAME DESIGN
- OBJECTIVE-BASED PVE TO MAXIMIZE REVENUES WITHOUT BEING 'PAY-TO-WIN' & TO CREATE SUSTAINABLE LONG-TERM PRODUCT GROWTH
- ENHANCED MECH CUSTOMIZATION SYSTEM FOR DEEPER MONETIZATION STREAMS
- MECH DIFFERENTIATION TO DRIVE PRODUCT KPIs

UNDER CURRENT DEVELOPMENT. SOFT LAUNCH DURING FY2019

#### CONSOLIDATED P&L – FY2018 Q3 YTD ACTUAL



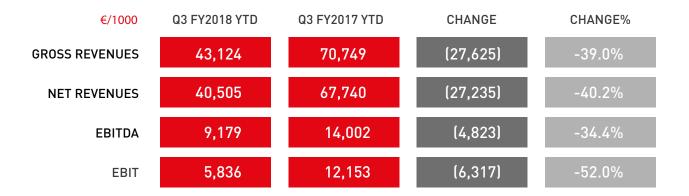
FISCAL YEAR ENDING 30™JUNE SOURCE: DIGITAL BROS

NO SIGNIFICANT PRODUCT LAUNCH DURING THE YEAR

LAST YEAR RESULTS BENEFITTED FROM THE ASSETTO CORSA LAUNCH AND THE ROCKET LEAGUE SALES

CAPITAL GAIN FROM PIPEWORKS INC. DISPOSAL OF EURO 13.9 MILLION

#### PREMIUM GAMES – FY2018 Q3 YTD ACTUAL



FISCAL YEAR ENDING 30<sup>™</sup>JUNE SOURCE: DIGITAL BROS

PAYDAY2 AND TERRARIA, DRIVERS OF THE GROUP'S RESULTS IN RECENT YEARS, GENERATED REVENUES OF OVERALL EURO 12.8 MILLION

LACK OF REVENUES FROM ROCKET LEAGUE DUE TO THE RIGHTS SOLD BACK EFFECTED 30TH JUNE 2017

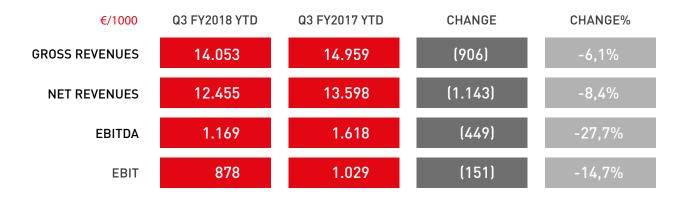
#### FREE TO PLAY – FY2018 Q3 YTD ACTUAL



FISCAL YEAR ENDING 30<sup>™</sup> JUNE SOURCE: DIGITAL BROS

GEMS OF WAR REVENUES STABLE BREAK-EVEN EBITDA, STILL NEGATIVE EBIT

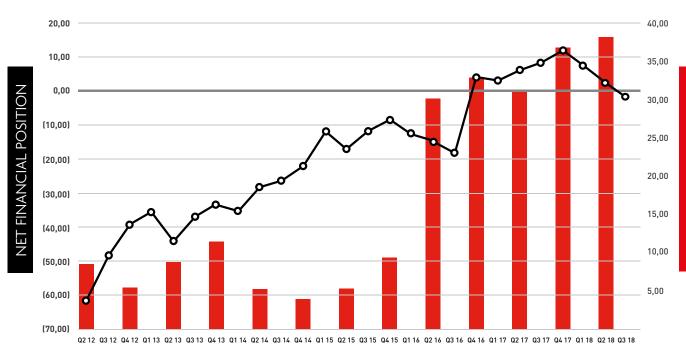
#### ITALIAN DISTRIBUTION - FY2018 Q3 YTD ACTUAL



FISCAL YEAR ENDING 30<sup>™</sup>JUNE SOURCE: DIGITAL BROS

DECREASE DUE TO A REDUCTION OF SALES OF TRADING CARDS THROUGH NEWSSTAND

#### NET FINANCIAL POSITION OVER THE LAST YEARS



#### **OUTLOOK**

EXPECTED REVENUES FOR NEXT YEAR BETWEEN EURO 145 AND EURO 190 MILLION, THANKS TO THE RELEASE OF THE BIG FY2019 PRODUCTIONS: OVERKILL'S THE WALKING DEAD, BLOODSTAINED, CONTROL

LAUNCH OF MEMORIES OF MARS IN THE LAST QUARTER OF FY18

FURTHER DECREASE OF FINANCIAL NET POSITION EXPECTED DUE TO THE INVESTMENTS IN NEXT YEAR LAUNCHES DESPITE PIPEWORKS DISPOSAL

NET FINANCIAL POSITION WILL IMPROVE SIGNIFICANTLY STARTING FROM SECOND HALF FY2019

FREE TO PLAY OPERATING SEGMENT WILL BENEFIT FROM GEMS OF WAR CONTINUOUS SUCCESS AND WILL PREPARE THE LAUNCH OF THE NEW VERSION OF HAWKEN

PREMIUM GAMES WILL LOSE PROFITABILITY FOLLOWING THE TEMPORARY EXPECTATIONS ON REVENUE REDUCTION WHILE THE OTHER OPERATING SEGMENTS WILL CONTRIBUTE TO REDUCE THE GAP (BUT WILL NOT FILL IT)

**APPENDIX** 

#### ORGANIZATION CHART

# Digital Bros digital entertainment

FREE TO PLAY

PREMIUM GAMES





**STUDIOS** 







#### INTERNATIONAL PRESENCE

#### 180\* PEOPLE WORLDWIDE



\*MARCH 2018

#### OUR MILESTONES















1989 **FOUNDATION** 

2000 MILAN **STOCK EXCHANGE** 

2007 **RETAIL PUBLISHING** 

2012 DIGITAL **PUBLISHING** 

2013 **MOBILE PUBLISHING** 

2015 2017 **MOBILE AND CONSOLE DEVELOPERS ACQUISITION** 

#### **MARKET SIZE**

#### THE WORLDWIDE GAMES MARKET WILL REACH \$180.1 BILLION BY 2021



#### WHO ARE OUR COMPETITORS

NAME	RETAIL PUBLISHING	DIGITAL PUBLISHING	F2P	DEVELOPMENT
CAPCOM	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>
FOCUS HOME INTERACTIVE	<b>✓</b>	<b>✓</b>		
FRONTIER		<b>✓</b>	<b>✓</b>	<b>✓</b>
GLU MOBILE		<b>✓</b>	<b>✓</b>	
PARADOX		<b>✓</b>		<b>✓</b>
STARBREEZE AB		<b>✓</b>		<b>✓</b>
THQ NORDIC AB	<b>✓</b>	<b>✓</b>		<b>✓</b>
DIGITAL BROS	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>v</b>

SOURCE: DIGITAL BROS MARCH 2018

#### CONSOLE DEVELOPER ACQUISITION - MARCH 2017

#### KUNOS SIMULAZIONI S.R.L.

ACQUISITION OF 100% OF ASSETTO CORSA DEVELOPER FOR 4.3 EUR MILLION, OF WHOM:

- EURO 1.375.000 ENTIRELY IN CASH ON THE CLOSING DATE
- EURO 1,375,000 ENTIRELY IN CASH WITHIN ONE YEAR FROM THE CLOSING DATE
- EURO 1,591,500 VIA THE ISSUE OF 150,000 NEW DIGITAL BROS ORDINARY SHARES AT A PRICE OF EURO 10.61

CREATOR OF SUCCESSFULL RACING SIMULATOR ASSETTO CORSA WHICH SOLD AROUND 2.8 MILLION COPIES SINCE ITS LAUNCH IN 2014



BASED IN ROME, ITALY

#### PAYDAY RIGHTS SOLD BACK TO STARBREEZE

SOLD BACK FOR SEK 249.3 MILLION (APPROX. USD 30 MILLION) PAID IN 10.9 MILLION NEWLY ISSUED STARBREFZE B-SHARES

AS A DEFERRED CONSIDERATION DIGITAL BROS WILL BENEFIT FROM A 33% REVENUE SHARE ON FUTURE PAYDAY3 UP TO 40 MILLION USD

IMPACT OF THIS AGREEMENT ON THE FISCAL YEAR ENDING 30 OF JUNE 2016 HAS BEEN:

- REVENUES: €26.8 MILLION
- EBT: €19.7 MILLION
- I NET FINANCIAL POSITION: €22.9 MILLION

THE GROUP WILL CONTINUE TO HOLD PUBLISHING RIGHTS FOR THE CONSOLE VERSIONS OF PAYDAY 2: CRIMEWAVE EDITION

# Digital Bros digital entertainment



#### DISPOSAL OF PIPEWORKS INC.

SOLD TO NORTHEN PACIFIC GRUOP, US PRIVATE EQUITY FIRM FOR 20 MILLION US DOLLARS OF WHOM 2,5 MILLION US DOLLARS FOR 12,5% STAKE ON DECEMBER 21<sup>ST</sup> 2017, 5 MILLION US DOLLARS ON FEBRUARY 23<sup>RD</sup> 2018 FOR EXERCISING THE BUY OPTION, 12,5 MILLION US DOLLARS IN THREE ISTALLMENTS, AS FOLLOWS:

- 2,5 MILLION BEFORE JUNE 30TH, 2018
- 5 MILLION BEFORE MARCH 31ST, 2021
- 5 MILLION BEFORE MARCH 31ST. 2022

PIPEWORKS INC. WAS ACQUIRED IN 2014 TO ENABLE MORE EFFICIENT PROCESS OF PORTING VIDEOGAMES ON TO DIFFERENT GAMING PLATFORMS. OVER THE PAST THREE YEARS, THE COMPANY'S ACTIVITIES HAS SHIFTED INTO A VIDEOGAMES SOFTWARE APPLICATIONS COMPANY

ON THE 30 OF JUNE 2017 PIPEWORKS INC. REALIZED GROSS REVENUES OF 12,8 MILLION US DOLLARS AND A NET PROFIT OF 1,6 MILLION US DOLLARS



#### MARGIN COMPARISON

	RETAIL	DIGITAL	
RRp	€ 49,99	€ 49,99	RRp
VAT	20%	20%	VAT
DISCOUNT / COMMISSION	35%	30%	DISCOUNT / COMMISSION
GROSS REVENUES	€ 27,08	€ 29,16	GROSS REVENUES
PRICE PROTECTIONS & ADJ	10%	0,0%	PRICE PROTECTIONS & ADJ
NET REVENUES	€ 24,37	€ 29,16	NET REVENUES
COGS	€ 6,07	-	COGS
MARKETING	10%	10%	MARKETING
GROSS MARGIN	€ 15,86	€ 26,24	GROSS MARGIN
ROYALTIES	40%	50%	ROYALTIES
NET MARGIN	€ 9,52	€ 13,12	NET MARGIN
NET MARGIN %	35,1%	45,0%	NET MARGIN %

#### **TERRARIA**







LICENSED TO IDREAMSKY GAMES THE EXCLUSIVE RIGHTS FOR TERRARIA FOR THE CHINESE MARKET

DIGITAL BROS WILL RECEIVE A 50% ROYALTY ON NET SALES

IDREAMSKY GAMES IS THE LARGEST INDEPENDENT MOBILE GAME PUBLISHING PLATFORM IN CHINA LISTED ON NASDAQ (DSKY)

HEADQUARTERED IN SHENZHEN

MARKET CAPITALISATION OF \$600 MILLION

1.3 BILLION REGISTERED USERS ON MAY 2016



#### PORTAL KNIGHTS



TERRARIA MEETS MINECRAFT AND LEGEND OF 7FI DA

INTERNALLY DEVELOPED CONCEPT AND FULLY-OWNED IP

#1 SELLING GAME ON STEAM AT LAUNCH OF FARLY ACCESS FND OF FEBRUARY 2016





Release date: May 2017 for PC, Mobile and consoles



ASSIGNED TO DUOYI NETWORK CO. LTD. THE EXCLUSIVE RIGHTS FOR PORTAL KNIGHTS FOR THE CHINESE MARKET. PC PREMIUM VERSION OF PORTAL KNIGHTS LOCALIZED AND ADAPTED FOR THE CHINESE MARKET BY DUOYI NETWORK CO. LTD. RELEASED ON NOVEMBER 2017

DIGITAL BROS WILL RECEIVE A 50% ROYALTY, THE PAYMENT OF A LICENSING FEE AND MINIMUM GUARANTEF