# Digital Bros digital entertainment



#### **OUR MILESTONES**



1989

2000

2007

2012

2013

2017

FOUNDATION

LISTING

RETAIL PUBLISHING DIGITAL PUBLISHING MOBILE PUBLISHING MOBILE AND CONSOLE DEVELOPERS ACQUISITION









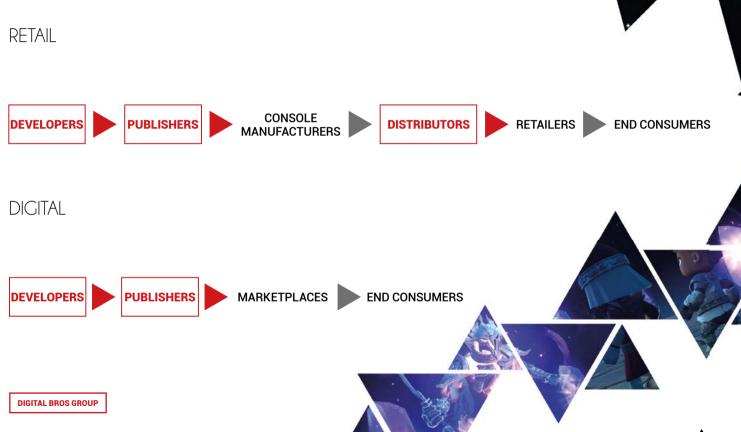


2015





#### MARKET VALUE CHAIN



MARCH 2019

WE DEVELOP, PUBLISH AND MARKET MULTICHANNEL VIDEOGAMES



#### ▲ STUDIOS

- DR STUDIOS
- KUNOS SIMULAZIONI
- OVOSONICO







#### PUBLISHING

- IP SCOUTING AND SELECTION
- PRODUCTION SURVEY
- MARKETING & PR
- SALES AND PROMOTIONS
- CUSTUMERS SUPPORT

#### DISTRIBUTION

- RETAIL DISTRIBUTION (CHAINS AND STORES - GLOBAL DISTRIBUTION NETWORK)
- DIGITAL DOWNLOAD (DIGITAL MARKETPLACES, MOBILE AND TABLET STORE, SOCIAL PLATFORMS)





#### PREMIUM AND FREE TO PLAY

THE GROUP OPERATES GLOBALLY IN THE PREMIUM AND FREE TO PLAY GAMES WITH THE  $505\,\mathrm{GAMES}$  BRAND

#### A PREMIUM GAMES

- ACQUISITION OF CONTENTS RIGHTS FROM DEVELOPERS (IP OWNERSHIP, LONG TERMS AGREEMENT, THIRD PARTY)
- DISTRIBUTION OF THE VIDEOGAMES THROUGH TRADITIONAL INTERNATIONAL SALES NETWORK AND DIGITAL MARKETPLACES (STEAM, SONY PLAYSTATION NETWORK AND MICROSOFT XBOX LIVE)

#### ▲ FREE TO PLAY

- DEVELOPMENT AND PUBLISHING OF VIDEOGAMES AVAILABLE FOR FREE ON THE MAIN DIGITAL CHANNELS (CONSOLE MARKETPLACES, MOBILE AND SOCIAL PLATFORMS)
- IN APP PURCHASES ARE THE MAIN REVENUE STREAM
- CONTINUOUS DEVELOPMENT AND IMPROVEMENTS AFTER THE LAUNCH TO MAINTAIN GAMES ALWAYS FUN







#### **CHANNELS**

#### DIGITAL AND RETAIL



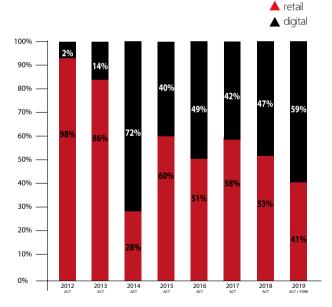
#### DIGITAL DISTRIBUTION

- ONLINE MARKETPLACES: STEAM PLAYSTATION NETWORK XBOX LIVE
- GAME APP DOWNLOAD : MOBILE AND TABLET STORES
- ONLINE SOCIAL PLATFORMS:
   MAIN SOCIAL NETWORKS

#### RETAIL DISTRIBUTION

- MAIN CHAINS & STORES
- E-COMMERCE

REVENUES TREND RETAIL VS DIGITAL





#### **WORLDWIDE PRESENCE**

**HEADQUARTERS: MILAN** 



180\* PEOPLE WORLDWIDE

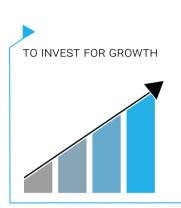


#### **PLANNED INVESTMENTS**

OUR SUCCESSFUL PRODUCTS
GENERATED CASH









WE ENTERED INTO THE LARGEST INVESTMENT PLAN THROUGH STRATEGIC ACQUISITIONS AND BRAND NEW PUBLISHING DEALS

















### SIGNIFICANT RELEASES FOR PREMIUM AND FREE TO PLAY



2020 -

PREMIUM DIGITAL & RETAIL











2019





FREE TO PLAY CONSOLE AND MOBILE



#### **ASSETTO CORSA**

- ASSETTO CORSA IS THE #1 RACING SIMULATOR - 4.1 MILLION COPIES AND MORE THAN EURO 32 MILLION **REVENUES** 

- NEW EPISODE ASSETTO CORSA COMPETIZIONE: OFFICIAL GAME OF THE BLANCPAIN GT SERIES IN EARLY ACCESS ON STEAM FROM 12TH SEPTEMBER 2018

3 YEARS PARTNERSHIP WITH BLANCPAIN COMPETITION

- FULLY LICENSED GT CARS FROM TOP MANUFACTURER: FERRARI, LAMBORGHINI, MCLAREN

- UNIQUE SELLING POINTS OF THE GAME:

extraordinary level of simulation quality

outstanding level of details with circuit laser scan technology

- new unreal engine 4

**RELEASE IN APRIL 2019** 



#### **INDIVISIBLE**

 CLASSICALLY-INFLUENCED RPG AND PLATFORMER HYBRID CREATED BY LAB ZERO GAMES (DEVELOPER OF SKULLGIRLS)

- CROWDFUNDED ON INDIGOGO IN 2015 (MORE THAN US \$2 MILLION RAISED)
- UNIQUE SELLING POINTS OF THE GAME:
  - mix of RPG action and platform
  - huge character roster

- WORLDWIDE PUBLISHING RIGHTS ON PC, PLAYSTATION 4, XBOX ONE AND NINTENDO SWITCH

**RELEASE IN JUNE 2019** 



#### **BLOODSTAINED**

- LATEST CREATION OF KOJI IGARASHI, THE FORMER SERIES PRODUCER OF CASTELVANIA FRANCHISE
- SPIRITUAL SUCCESSOR OF THE CASTLEVANIA SERIES WHICH HAS BEEN A TOP SELLER GAME IN THE PREVIOUS DECADE
- SECOND LARGEST VIDEOGAME CROWDFUNDING KICKSTARTER CAMPAIGN IN 2015 WHICH HAS RAISED US \$5.5 MILLION TO DATE FROM 65K BACKERS
- THE GAME WILL BE AVAILABLE FOR PS4, XBOX ONE, PC WINDOWS, LINUX AND OSX
- THE GROUP EXPECTS TO GENERATE LIFETIME REVENUES FROM THE VIDEOGAME OF MINIMUM EURO 30 MILLION

**RELEASE IN JUNE 2019** 



#### CONTROL



- CINEMATIC THIRD PERSON ACTION GAME BUILT ON REMEDY'S PROPRIETARY NORTHLIGHT® TECHNOLOGY

 DEVELOPED BY REMEDY ENTERTAINMENT, DEVELOPER OF AAA VIDEO GAMES (MAX PAYNE, ALAN WAKE AND QUANTUM BREAK)

- WORLDWIDE PUBLISHING RIGHTS FOR 505 GAMES ON PC, PLAYSTATION 4 AND XBOX ONE

- THE TOTAL INVESTMENT IN THE GAME IS EURO 12.25 MILLION

**RELEASE IN SUMMER 2019** 



#### JOURNEY TO THE SAVAGE PLANET

- FIRST-PERSON ADVENTURE GAME SET IN A BRIGHT AND COLORFUL ALIEN WORLD

 DEBUT TITLE FROM INDUSTRY VETERANS ALEX HUTCHINSON, YASSINE RIAHI AND REID SCHNEIDER'S NEW MONTREAL-BASED DEVELOPMENT STUDIO, TYPHOON STUDIOS

- WORLDWIDE PUBLISHING RIGHTS FOR 505 GAMES ON PC, PLAYSTATION 4 AND XBOX ONE

- PUBLISHING PARTNERSHIP WITH EPIC GAMES

**RELEASE IN FALL/WINTER 2019** 



#### **HAWKEN**

- MECH GENRE: COLLECT, BUILD AND CUSTOMIZE YOUR MECH
- STRONG F2P SYSTEM WITH IMMERSIVE PVE ELEMENTS
- LARGE POPULATION OF GAMERS.
- THE ACTUAL PRODUCTION IS NOT JUST A SEQUEL:
  - new game design
  - objective-based pve to maximize revenues without being 'pay-to-win' & to create sustainable longterm product growth
  - enhanced mech customization system for deeper monetization streams
  - mech differentiation to enhance KPIs.

**SOFT LAUNCH IN FALL 2019** 

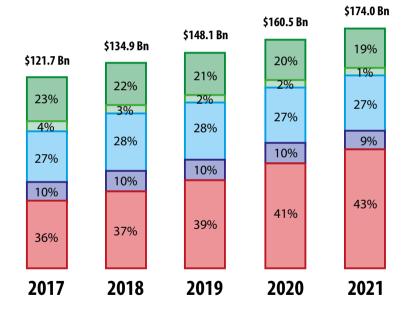


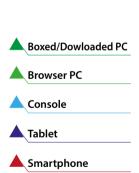


#### MARKET SIZE

THE WORLDWIDE GAMES MARKET WILL REACH \$174 BILLION BY 2021



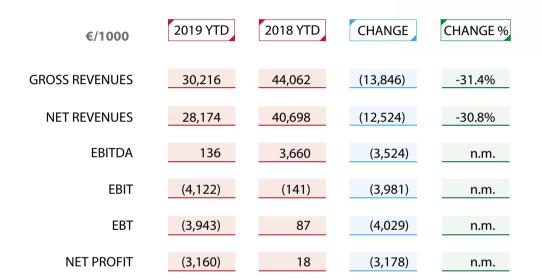




SOURCE NEWZOO GLOBAL MARKET REPORT, OCTOBER 2018 UPDATE



## CONSOLIDATED P&L - FY 2019 H1 ACTUAL



FISICAL YEAR ENDING 30TH JUNE SOURCE DIGITAL BROS

THE GROUP DID NOT LAUNCH ANY SIGNIFICANT NEW PRODUCT DURING THE FIRST HALF



#### PREMIUM GAMES - FY 2019 H1 ACTUAL



€/1000	2019 YTD	2018 YTD	CHANGE	CHANGE %
GROSS REVENUES	19,787	30,584	(10,797)	-35.3%
NET REVENUES	18,633	28,293	(9,660)	-34.1%
EBITDA	2,527	6,090	(3,563)	-58.5%
EBIT	(21)	3,919	(3,940)	n.m.

FISICAL YEAR ENDING 30TH JUNE

SOURCE DIGITAL BROS

ASSETTO CORSA REVENUES SLIGHTLY INCREASED, THANKS TO ASSETTO CORSA COMPETIZIONE EARLY ACCESS ON STEAM PAYDAY2 AND TERRARIA REVENUES DECREASED AS NO SIGNIFICANT UPDATES WERE RELEASED DURING THE FIRST HALF



#### FREE TO PLAY - FY 2019 H1 ACTUAL



€/1000	2019 YTD	2018 YTD	CHANGE	CHANGE %
GROSS REVENUES	3,169	2,699	470	17.4%
NET REVENUES	3,169	2,699	470	17.4%
EBITDA	890	72	818	n.m.
EBIT	(344)	(1,034)	690	-66.7%

FISICAL YEAR ENDING 30TH JUNE SOURCE DIGITAL BROS

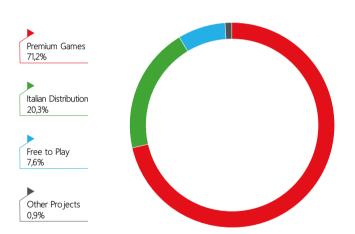
REVENUES INCREASED BY 17.4% THANKS TO THE POSITIVE PERFORMANCE OF GEMS OF WAR



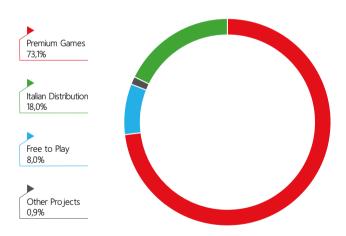
#### **REVENUE BREAKDOWN BY SEGMENT**



#### **CONSOLIDATED FY 2018**



#### CONSOLIDATED H1 ACTUAL + FORECAST 2019



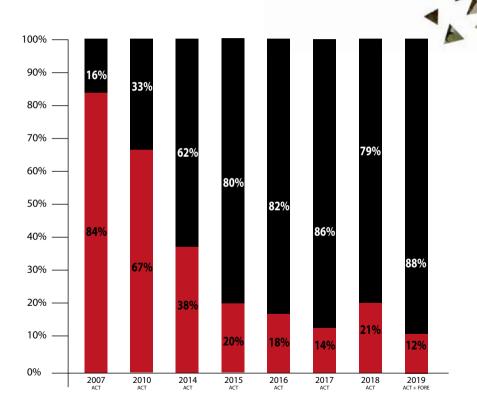


#### **GLOBALIZATION**

REVENUES TREND ITALY VS INTERNATIONAL

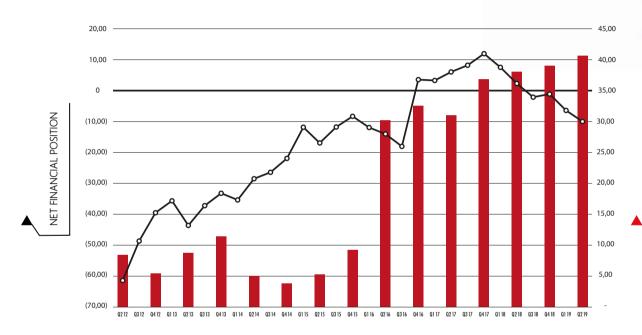
▲ Italy

international





#### NET FINANCIAL POSITION OVER THE LAST YEARS



\*ADVANCES PAID FOR IPs AND LICENSES + TANGIBLE AND INTAGIBLE ASSETS

IN LINE WITH THE INVESTMENTS CURRENTLY IN PROCESS THE CASH FLOW GENERATION SLOWED DOWN



INVESTMENTS

#### **OUTLOOK**

- EXPECTED PROFIT IN THE SECOND HALF, DUE TO THE LAUNCH OF BLOODSTAINED AND THE PC VERSION
  OF INDIVISIBLE IN THE LAST QUARTER OF THE FINANCIAL YEAR
- NET FINANCIAL DEBT GROWTH IN THE SECOND HALF OF THE FINANCIAL YEAR DUE TO INVESTMENTS
  IN NEW PRODUCTS FOLLOWED BY A MARKED IMPROVEMENT STARTING FROM THE FIRST QUARTER OF
  NEXT FINANCIAL YEAR
- GEMS OF WAR CONTINUOUS SUCCESS IN THE FREE TO PLAY OPERATING SEGMENT



#### DIGITAL BROS - A SNAPSHOT

- GLOBAL COMPANY, OPERATING ACROSS THE VIDEOGAME ENTERTAINMENT MARKET
- DEVEOLPMENT, PUBLISHING AND MARKETING MULTICHANNEL VIDEOGAMES
- COMBINING PREMIUM GAMES AND FREE TO PLAY TO MAXIMIZE THE BRAND PROFITABILITY
- ACQUISITION OF UNDERPERFORMING INTELLECTUAL PROPERTIES (I.E. ASSETTO CORSA) TO BE EXPLOITED AND TO MANAGE RISK ACROSS MULTIPLE PLATFORMS
- FLEXIBLE APPROACH ON CONTENT ACQUISITION: IP ACQUISITION, LONG-TERM CO-PUBLISHING, LICENSING IN THE FAR EAST, CROWDFUNDING
- SIGNIFICANT LAUNCHES OF NEW PRODUCTS OVER FISCAL YEARS 2019 AND 2020 (ASSETTO CORSA COMPETIZIONE, INDIVISIBLE, BLOODSTAINED, CONTROL, JOURNEY TO THE SAVAGE PLANET AND THE NEW VERSION OF HAWKEN IN THE FREE TO PLAY)
- HISTORY OF STRONG FREE CASHFLOW GENERATION THROUGHT THE CYCLE





#### **EVOLUTION OF THE VIDEOGAME MARKET**

FROM TRADITIONAL RETAIL DISTRIBUTION TO DIGITAL, MOBILE & STREAMING























#### A GAAS (GAME AS A SERVICE)

GAME AS A SERVICE IS A COMMUNITY GAME THAT RETAINS GAMERS THROUGH THE CONTINUOUS DELIVERY OF ADDITIONAL CONTENTS

#### **MULTICHANNEL**

GAMERS NOW ACCESS
CONTENT ACROSS THE WEB
THROUGH ALL AVAILABLE
DIGITAL CHANNELS INCLUDING
CONSOLES, SMARTPHONES,
TABLETS AND STREAMING

#### ▲ MOBILE & SOCIAL

WITH THE EXPLOSION IN
MOBILE DEVICES EVERYONE IS
NOW A GAMER, THE SIZE OF
THE MARKET OPPORTUNITY IN
SOCIAL AND MOBILE GAMING
HAS INCREASED
EXPONENTIALLY



#### MARGIN COMPARISON



	RETAIL	DIGITAL	
RRp	€49,99	€49,99	RRp
VAT	20%	20%	VAT
DISCOUNT / COMMISSION	35%	30%	DISCOUNT / COMMISSION
GROSS REVENUES	€27,08	€29,16	GROSS REVENUES
PRICE PROTECTION & ADJ	10%	0,0%	PRICE PROTECTION & ADJ
NET REVENUES	€24,37	€29,16	NET REVENUES
COGS	€6,07		COGS
MARKETING	10%	10%	MARKETING
GROSS MARGIN	€15,86	€26,24	GROSS MARGIN
ROYALTIES	40%	50%	ROYALTIES
NET MARGIN	€9,52	€13,12	NET MARGIN
NET MARGIN %	35,1%	45,0%	NET MARGIN %



#### WHO ARE OUR COMPETITORS



					A.
	RETAIL PUBLISHING	DIGITAL PUBLISHING	F2P	DEVELOPMENT	FAR EAST
FOCUS HOME INTERACTIVE	<b>√</b>				
FRONTIER		<b>√</b>	$\checkmark$	<b>√</b>	
GLU MOBILE		$\checkmark$	$\checkmark$		
PARADOX		<b>√</b>		<b>√</b>	
STARBREEZE AB		<b>√</b>		<b>√</b>	
THQ NORDIC AB	$\checkmark$	<b>√</b>		<b>√</b>	
TEAM 17		<b>✓</b>		<b>√</b>	
BIG BEN GROUP	$\checkmark$	<b>√</b>		<b>√</b>	<b>√</b>
DIGITAL BROS	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$

SOURCE: DIGITAL BROS



### CONSOLE DEVELOPER ACQUISITION MARCH 2017

KUNOS SIMULAZIONI S.R.L.

- ACQUISITION OF 100% OF ASSETTO CORSA DEVELOPER FOR 4.3 EUR MILLION, OF WHOM:
  - euro 1,375,000 entirely in cash on the closing date
  - euro 1,375,000 entirely in cash within one year from the closing date
  - euro 1,591,500 via the issue of 150,000 new digital bros ordinary shares at a price of euro 10.61
- CREATOR OF SUCCESSFULL RACING SIMULATOR ASSETTO CORSA WHICH SOLD AROUND 4.1 MILLION COPIES SINCE ITS LAUNCH IN 2014
- BASED IN ROME, ITALY







#### PAYDAY RIGHTS SOLD BACK TO STARBREEZE

- SOLD BACK FOR SEK 249.3 MILLION (APPROX. USD 30 MILLION)
   PAID IN 10.9 MILLION NEWLY ISSUED STARBREEZE B-SHARES
- AS A DEFERRED CONSIDERATION DIGITAL BROS WILL BENEFIT FROM A 33% REVENUE SHARE ON FUTURE PAYDAY3 UP TO 40 MILLION USD
- THE GROUP WILL CONTINUE TO HOLD PUBLISHING RIGHTS FOR THE CONSOLE VERSIONS OF PAYDAY 2: CRIMEWAVE EDITION









#### DISPOSAL OF PIPEWORKS INC.

- SOLD TO NORTHEN PACIFIC GROUP, US PRIVATE EQUITY FIRM, FOR US \$20 MILLION OF WHOM US \$2.5 MILLION ON DECEMBER 21ST, 2017 FOR A 12.5% STAKE, US \$5 MILLION ON FEBRUARY 23RD, 2018 FOR EXERCISING THE BUY OPTION, US \$12.5 MILLION IN THREE INSTALMENTS, AS FOLLOWS:
  - US \$2.5 million before June 30th, 2018
  - US \$5 million before March 31st, 2021
  - US \$5 million before March 31st, 2022
- PIPEWORKS INC. WAS ACQUIRED IN 2014 FOR VIDEOGAMES PORTING ON DIFFERENT GAMING PLATFORMS; THE COMPANY'S ACTIVITIES HAD THEN SHIFTED INTO VIDEOGAME SOFTWARE APPLICATIONS
- ON THE 30 OF JUNE 2017 PIPEWORKS INC. HAD REALIZED GROSS REVENUES OF US \$12,8
   MILLION AND A NET PROFIT OF US \$1,6 MILLION







### ITALIAN DISTRIBUTION - FY 2019 H1 ACTUAL



€/1000	2019 YTD	2018 YTD	CHANGE	CHANGE %
GROSS REVENUES	7,029	10,375	(3,346)	32.3%
NET REVENUES	6,141	9,403	(3,262)	-34.7%
EBITDA	(47)	1,080	(1,127)	n.m.
EBIT	(292)	869	(1,161)	n.m.

FISICAL YEAR ENDING 30TH JUNE SOURCE DIGITAL BROS

REDUCTION OF VIDEO GAMES SALES THROUGH PHYSICAL CHANNEL DECREASE IN REVENUES FROM TRADING CARD DISTRIBUTION



#### OTHER ACTIVITIES - FY 2019 H1 ACTUAL



€/1000	2019 YTD	2018 YTD	CHANGE	CHANGE %
GROSS REVENUES	231	404	(173)	-42.8%
NET REVENUES	231	303	(72)	-24.0%
EBITDA	(244)	(484)	240	-49.6%
EBIT	(284)	(676)	392	-58.0%

FISICAL YEAR ENDING 30TH JUNE SOURCE DIGITAL BROS

DFS FANTASFIDA SALES AND DIGITAL BROS GAME ACADEMY REVENUE
DFS FANTASFIDA ACTIVITIES HAVE ENDED DURING THE FOURTH QUARTER OF FY2018 AS THE GROUP DECIDED NOT TO RENEW
THE AAMS CONCESSION





Digital Bros S.p.a. Via Tortona, 37 20144 Milano, Italia www.digitalbros.com